

HEFEE

## INTERIM FINANCIAL STATEMENT AT 30 SEPTEMBER 2018

## SUMMARY

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## Corporate Boards of the Parent Company

ChairmanMassimo FerrettiBoard of Directors
Deputy ChairmanAlberta Ferretti
Chief Executive Officer
Simone Badioli
Directors
Marcello Tassinari - Managing DirectorRoberto Lugano
Daniela Saitta
Sabrina Borocci
Alessandro Bonfiglioli
President
Angelo Miglietta
Statutory Auditors
Fernando Ciotti
Carla Trotti
Alternate Auditors
Nevio Dalla Valle
Daniela Elvira Bruno
Board of Compensation
President
Daniela Saitta
Members
Roberto LuganoSabrina Borocci
President
Roberto Lugano
Members
Daniela Saitta
Alessandro Bonfiglioli

## Organisation chart



## Brands portfolio

## AEFFE <br> Clothing - Accessories

## ALBERTA FERRETTI

## MOSCHINO.

## = $-\frac{\text { NEW ronk }}{}$ <br> Mirix HII.s

CEDRIC CHARLIER

## Pollini

## MOSCHINO.

## BOUTIQUE MOSCHINO

## MOSCHINO.

## Headquarters

AEFFE<br>Via Delle Querce, 51<br>47842 - San Giovanni in Marignano (RN) Italy<br>\section*{MOSCHINO}<br>Via San Gregorio, 28<br>20124 - Milan<br>Italy<br>\section*{POLLINI}<br>Via Erbosa ${ }^{\circ}$ tratto, 92<br>47030 - Gatteo (FC)<br>Italy<br>\section*{VELMAR}<br>Via Delle Querce, 51<br>47842 - San Giovanni in Marignano (RN)<br>Italy



## Showrooms

## MILAN

(FERRETTI - PHILOSOPHY - POLLINI - CEDRIC CHARLIER)
Via Donizetti, 48
20122 - Milan
Italy

## LONDON

(FERRETTI - PHILOSOPHY - MOSCHINO)
28-29, Conduit Street
W1S 2YB - London
UK

PARIS
(FERRETTI - MOSCHINO - PHILOSOPHY)
43, Rue due Faubourg Saint Honoré
75008 - Paris
France

## NEW YORK

(GROUP)
30, West 56th Street
10019 - New York
USA

## MILAN

(MOSCHINO)
Via San Gregorio, 28 20124 - Milan Italy

MILAN
(LOVE MOSCHINO)
Via Settembrini, 1
20124 - Milan
Italy

## PARIS

(CEDRIC CHARLIER)
28, Rue de Sevigne
75004 - Paris
France


## Main flagshipstore locations under direct management

| ALBERTA FERRETTI | MOSCHINO |
| :---: | :---: |
| Milan | Milan |
| Rome | Rome |
| Capri | Capri |
| Paris | Paris |
| London | London |
| Shanghai | Los Angeles |
|  | New York |
| POLLINI | Seoul |
| Milan | Pusan |
| Venice | Daegu |
| Bolzano |  |
| Varese |  |

## SPAZIO A

Florence
Venice


## Main economic-financial data

|  |  | 9 M | 9 M |
| :--- | :--- | :---: | :---: |
| Total revenues | (Values in millions of EUR) | 2017 | 2018 |
| Gross operating margin (EBITDA) | (Values in millions of EUR) | 237.5 | 30.4 |
| Net operating profit (EBIT) | (Values in millions of EUR) | 267.9 |  |
| Profit before taxes | (Values in millions of EUR) | 37.1 |  |
| Net profit for the Group | (Values in millions of EUR) | 21.6 | 27.7 |
| Basic earnings per share | (Values in units of EUR) | 11.9 | 27.0 |
| Cash Flow (net profit + depreciation) | (Values in millions of EUR) | 16.1 |  |
| Cash Flow/Total revenues | Ratio | 0.117 | 0.159 |

* EBITDA is represented by operating profit before provisions and depreciation. EBITDA thus defined is a measure used by management to monitor and evaluate the operational performance and is not identified as an accounting measure under both Italian Accounting Principles and IFRS and therefore should not be considered an alternative measure for evaluating the Group's results. Since EBITDA is not regulated by applicable accounting standards, the criteria used by the Group might not be consistent with that adopted by others and therefore may not be comparable.

|  |  | 31 December | 30 September | 31 December | 30 September |
| :--- | :--- | ---: | ---: | ---: | ---: |
| Net capital invested | (Values in millions of EUR) | 2016 | 2017 | 2017 |  |
| Net financial indebtedness | (Values in millions of EUR) | 227.6 | 245.4 | 229.0 |  |
| Group net equity | (Values in millions of EUR) | 59.5 | 235.4 |  |  |
| Group net equity per share | (Values in units of EUR) | 135.8 | 1.3 | 146.9 | 1.4 |
| Current assets/Current liabilities | Ratio | 1.8 | 146.1 | 1.4 | 163.0 |
| Current assets less invent/Current liabilities (ACID Test) | Ratio | 0.8 | 1.5 |  |  |
| Net financial indebtedness/Net equity | Ratio | 0.4 | 1.3 | 1.9 | 2.0 |

## Financial statements

## Income statement at 30 September

| (Values in units of EUR) | Notes | 9 M | \% on | 9 M | \% on | Change | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2018 | revenues | 2017 | revenues |  |  |
| REVENUES FROM SALES AND SERVICES | (1) | 264,616,404 | 100.0\% | 234,973,494 | 100.0\% | 29,642,910 | 12.6\% |
| Other revenues and income |  | 3,280,079 | 1.2\% | 2,572,852 | 1.1\% | 707,227 | 27.5\% |
| TOTAL REVENUES |  | 267,896,483 | 101.2\% | 237,546,346 | 101.1\% | 30,350,137 | 12.8\% |
| Changes in inventory |  | $(2,237,105)$ | (0.8\%) | 1,872,757 | 0.8\% | $(4,109,862)$ | (219.5\%) |
| Costs of raw materials, cons. and goods for resale |  | $(82,998,159)$ | (31.4\%) | (74,940,985) | (31.9\%) | $(8,057,174)$ | 10.8\% |
| Costs of services |  | $(73,167,381)$ | (27.7\%) | $(65,236,028)$ | (27.8\%) | $(7,931,353)$ | 12.2\% |
| Costs for use of third parties assets |  | $(19,447,966)$ | (7.3\%) | ( $17,682,410)$ | (7.5\%) | $(1,765,556)$ | 10.0\% |
| Labour costs |  | $(50,404,264)$ | (19.0\%) | $(47,770,281)$ | (20.3\%) | $(2,633,983)$ | 5.5\% |
| Other operating expenses |  | $(2,520,042)$ | (1.0\%) | (3,354,932) | (1.4\%) | 834,890 | (24.9\%) |
| Total Operating Costs |  | ( $230,774,917)$ | (87.2\%) | ( 207,111,879) | (88.1\%) | $(23,663,038)$ | 11.4\% |
| GROSS OPERATING MARGIN (EBITDA) | (2) | 37,121,566 | 14.0\% | 30,434,467 | 13.0\% | 6,687,099 | 22.0\% |
| Amortisation of intangible fixed assets |  | $(4,827,857)$ | (1.8\%) | $(4,934,753)$ | (2.1\%) | 106,896 | (2.2\%) |
| Depreciation of tangible fixed assets |  | $(3,876,376)$ | (1.5\%) | $(3,730,465)$ | (1.6\%) | $(145,911)$ | 3.9\% |
| Revaluations/(write-downs) and provisions |  | $(719,563)$ | (0.3\%) | $(167,140)$ | (0.1\%) | $(552,423)$ | 330.5\% |
| Total Amortisation, write-downs and provisions |  | $(9,423,796)$ | (3.6\%) | $(8,832,358)$ | (3.8\%) | $(591,438)$ | 6.7\% |
| NET OPERATING PROFIT/LOSS (EBIT) |  | 27,697,770 | 10.5\% | 21,602,109 | 9.2\% | 6,095,661 | 28.2\% |
| Financial income |  | 479,751 | 0.2\% | 1,295,261 | 0.6\% | $(815,510)$ | (63.0\%) |
| Financial expenses |  | $(1,170,195)$ | (0.4\%) | $(4,326,874)$ | (1.8\%) | 3,156,679 | (73.0\%) |
| Total Financial Income/(expenses) |  | $(690,444)$ | (0.3\%) | ( $3,031,613$ ) | (1.3\%) | 2,341,169 | (77.2\%) |
| PROFIT/LOSS BEFORE TAXES |  | 27,007,326 | 10.2\% | 18,570,496 | 7.9\% | 8,436,830 | 45.4\% |
| Taxes |  | $(9,988,586)$ | (3.8\%) | $(6,530,268)$ | (2.8\%) | $(3,458,318)$ | 53.0\% |
| NET PROFIT/LOSS |  | 17,018,740 | 6.4\% | 12,040,228 | 5.1\% | 4,978,512 | 41.3\% |
| (Profit)/loss attributable to minority shareholders |  | $(928,377)$ | (0.4\%) | $(131,337)$ | (0.1\%) | $(797,040)$ | 606.9\% |
| NET PROFIT/LOSS FOR THE GROUP | (3) | 16,090,363 | 6.1\% | 11,908,891 | 5.1\% | 4,181,472 | 35.1\% |
| Basic earnings per share | (4) | 0.159 |  | 0.117 |  |  |  |
| Dilutive earnings per share | (4) | 0.159 |  | 0.117 |  |  |  |

## Income statement for the third quarter

| (Values in units of EUR) | Notes | III Q | \% on | III Q | \% on | Change | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2018 | revenues | 2017 | revenues |  |  |
| REVENUES FROM SALES AND SERVICES | (1) | 93,516,740 | 100.0\% | 85,020,528 | 100.0\% | 8,496,212 | 10.0\% |
| Other revenues and income |  | 972,516 | 1.0\% | 1,183,367 | 1.4\% | $(210,851)$ | (17.8\%) |
| TOTAL REVENUES |  | 94,489,256 | 101.0\% | 86,203,895 | 101.4\% | 8,285,361 | 9.6\% |
| Changes in inventory |  | $(2,162,829)$ | (2.3\%) | $(446,839)$ | (0.5\%) | $(1,715,990)$ | 384.0\% |
| Costs of raw materials, cons. and goods for resale |  | $(28,130,116)$ | (30.1\%) | $(25,289,616)$ | (29.7\%) | $(2,840,500)$ | 11.2\% |
| Costs of services |  | (23,889,521) | (25.5\%) | $(22,677,060)$ | (26.7\%) | $(1,212,461)$ | 5.3\% |
| Costs for use of third parties assets |  | $(6,814,464)$ | (7.3\%) | $(6,145,936)$ | (7.2\%) | $(668,528)$ | 10.9\% |
| Labour costs |  | ( 16,567,741) | (17.7\%) | $(15,329,010)$ | (18.0\%) | ( $1,238,731$ ) | 8.1\% |
| Other operating expenses |  | (771,780) | (0.8\%) | (1,375,354) | (1.6\%) | 603,574 | (43.9\%) |
| Total Operating Costs |  | (78,336,451) | (83.8\%) | $(71,263,815)$ | (83.8\%) | $(7,072,636)$ | 9.9\% |
| GROSS OPERATING MARGIN (EBITDA) | (2) | 16,152,805 | 17.3\% | 14,940,080 | 17.6\% | 1,212,725 | 8.1\% |
| Amortisation of intangible fixed assets |  | $(1,602,688)$ | (1.7\%) | $(1,613,619)$ | (1.9\%) | 10,931 | (0.7\%) |
| Depreciation of tangible fixed assets |  | (1,347,351) | (1.4\%) | $(1,243,886)$ | (1.5\%) | $(103,465)$ | 8.3\% |
| Revaluations/(write-downs) and provisions |  | $(49,918)$ | (0.1\%) | $(73,299)$ | (0.1\%) | 23,381 | (31.9\%) |
| Total Amortisation, write-downs and provisions |  | $(2,999,957)$ | (3.2\%) | ( $2,930,804$ ) | (3.4\%) | $(69,153)$ | 2.4\% |
| NET OPERATING PROFIT/LOSS (EBIT) |  | 13,152,848 | 14.1\% | 12,009,276 | 14.1\% | 1,143,572 | 9.5\% |
| Financial income |  | 192,391 | 0.2\% | 276,741 | 0.3\% | (84,350) | (30.5\%) |
| Financial expenses |  | $(264,170)$ | (0.3\%) | $(1,110,399)$ | (1.3\%) | 846,229 | (76.2\%) |
| Total Financial Income/(expenses) |  | $(71,779)$ | (0.1\%) | $(833,658)$ | (1.0\%) | 761,879 | (91.4\%) |
| PROFIT/LOSS BEFORE TAXES |  | 13,081,069 | 14.0\% | 11,175,618 | 13.1\% | 1,905,451 | 17.1\% |
| Taxes |  | $(4,422,881)$ | (4.7\%) | $(3,691,193)$ | (4.3\%) | $(731,688)$ | 19.8\% |
| NET PROFIT/LOSS |  | 8,658,188 | 9.3\% | 7,484,425 | 8.8\% | 1,173,763 | 15.7\% |
| (Profit)/loss attributable to minority shareholders |  | $(843,996)$ | (0.9\%) | $(193,403)$ | (0.2\%) | $(650,593)$ | 336.4\% |
| NET PROFIT/LOSS FOR THE GROUP | (3) | 7,814,192 | 8.4\% | 7,291,022 | 8.6\% | 523,170 | 7.2\% |

## Reclassified balance sheet

| (Values in units of EUR) | Notes | 30 September | 31 December | 30 September |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2018 | 2017 | 2017 |
| Trade receivables |  | 48,468,675 | 42,064,915 | 50,627,137 |
| Stocks and inventories |  | 96,556,700 | 97,817,891 | 91,884,436 |
| Trade payables |  | ( 60,750,520) | ( 68,618,776) | $(53,553,114)$ |
| Operating net working capital | (5) | 84,274,855 | 71,264,030 | 88,958,459 |
| Other short term receivables |  | 29,426,565 | 26,914,468 | 26,626,430 |
| Tax receivables |  | 7,668,571 | 5,411,024 | 2,940,427 |
| Derivative assets |  | - | - |  |
| Other short term liabilities |  | ( 18,447,355) | $(17,642,193)$ | $(16,939,190)$ |
| Tax payables |  | $(12,510,267)$ | $(3,611,468)$ | ( 5,759,411) |
| Derivative liabilities |  | $(6,315)$ | $(997,532)$ | - |
| Net working capital |  | 90,406,054 | 81,338,329 | 95,826,715 |
| Tangible fixed assets |  | 59,641,980 | 59,104,297 | 60,086,705 |
| Intangible fixed assets |  | 105,331,743 | 109,678,612 | 111,179,468 |
| Equity investments |  | 131,558 | 131,558 | 131,558 |
| Other fixed assets |  | 3,138,172 | 3,564,214 | 3,324,621 |
| Fixed assets | (6) | 168,243,453 | 172,478,681 | 174,722,352 |
| Post employment benefits |  | $(5,665,450)$ | $(5,916,166)$ | $(6,047,103)$ |
| Provisions |  | $(2,519,524)$ | $(2,415,237)$ | $(2,436,095)$ |
| Assets available for sale |  | 436,885 | 436,885 | 436,885 |
| Long term not financial liabilities |  | $(695,924)$ | $(787,692)$ | $(471,152)$ |
| Deferred tax assets |  | 15,094,881 | 14,335,779 | 13,944,734 |
| Deferred tax liabilities |  | ( $29,944,589)$ | $(30,436,700)$ | $(30,603,337)$ |
| NET CAPITAL INVESTED |  | 235,355,786 | 229,033,879 | 245,372,999 |
| Share capital |  | 25,371,407 | 25,371,407 | 25,371,407 |
| Other reserves |  | 123,228,952 | 116,229,168 | 116,529,898 |
| Profits/(Losses) carried-forward |  | $(1,663,268)$ | $(6,957,390)$ | (6,956,308) |
| Profit/(Loss) of the period |  | 16,090,363 | 11,490,343 | 11,908,891 |
| Group interest in shareholders' equity |  | 163,027,454 | 146,133,528 | 146,853,888 |
| Minority interests in shareholders' equity |  | 33,235,317 | 32,306,940 | 32,429,531 |
| Total shareholders' equity | (7) | 196,262,771 | 178,440,468 | 179,283,419 |
| Short term financial receivables |  | $(1,420,000)$ | $(1,420,000)$ | $(2,236,173)$ |
| Cash |  | ( $28,444,400)$ | $(22,808,913)$ | $(14,937,148)$ |
| Long term financial liabilities |  | 15,620,442 | 22,079,795 | 24,964,974 |
| Long term financial receivables |  | $(2,270,726)$ | $(2,591,605)$ | $(2,635,189)$ |
| Short term financial liabilities |  | 55,607,699 | 55,334,134 | 60,933,116 |
| NET FINANCIAL POSITION | (8) | 39,093,015 | 50,593,411 | 66,089,580 |
| SHAREHOLDERS' EQUITY AND NET FINANCIAL INDEBTEDNESS |  | 235,355,786 | 229,033,879 | 245,372,999 |

Cash flow


Changes in shareholders' equity


## Interim management report

In the first nine months of 2018, revenues from sales and services are equal to EUR 264,616 thousand with an increase of $12.6 \%$, at current exchange rates and $+13.1 \%$ at constant exchange rates, compared to EUR 234,973 thousand in the first nine months of 2017.

In the first nine months of 2018, revenues of the prêt-à-porter division increase by $12.8 \%$ (+13.5\% at constant exchange rates) to EUR 202,957 thousand, while revenues of the footwear and leather goods division increase by $10.7 \%$, before inter-divisional eliminations, to EUR 88,651 thousand.

In the first nine months of 2018 consolidated EBITDA is equal to EUR 37,122 thousand (with an incidence of $14.0 \%$ of consolidated sales), compared to EUR 30,434 thousand in the first nine months of 2017 (13.0\% of total sales).

The improvement in profitability is mainly driven by sales growth of both divisions.
In particular, EBITDA of the prêt-à-porter division is equal to EUR 26,044 thousand (representing the $12.8 \%$ of sales) compared to EUR 21,657 thousand in the first nine months of 2017 (representing the $12.0 \%$ of sales).

EBITDA of the Footwear and leather goods division amounts to EUR 11,078 thousand ( $12.5 \%$ of sales) compared to EUR 8,777 thousand in the first nine months of 2017 ( $11.0 \%$ of sales), with a EUR 2,301 thousand increase.

Consolidated EBIT amounts to EUR 27,698 thousand, showing an increase of EUR 6,096 thousand compared to an EBIT of EUR 21,602 thousand in the first nine months of 2017 . The increase reflects the growth in EBITDA.

In the first nine months of 2018, financial charges amount to EUR 690 thousand compared to EUR 3,032 thousand in the first nine months of 2017 and the decrease is mainly driven by the reduction of both bank charges and foreign exchange losses.

The Group post a Net Profit of EUR 16,090 thousand, compared to a net profit of EUR 11,909 thousand in the first nine months of 2017, with an increase of 4,181 thousand.

Compared to 31 December 2017, the balance sheet at 30 September 2018 shows an increase in shareholders' equity from EUR 178,440 thousand to EUR 196,263 thousand. The main variation is due to the economic result of the period.

At 30 September 2018, operating net working capital amounts to EUR 84,275 thousand ( $24.6 \%$ of LTM sales) compared to EUR 71,264 thousand at 31 December 2017 (22.8\% of LTM sales) and to EUR 88,958 thousand at 30 September 2017 (29.5\% of LTM sales).

Fixed assets decrease by EUR 4,235 thousand from December 31, 2017 to September 30, 2018.

## Explanatory notes

## Income statement

## 1. Revenues from sales and services

Nine months 2018 vs 2017
In the first nine months of 2018, revenues from sales and services are equal to EUR 264,616 thousand with an increase of $12.6 \%$, at current exchange rates and $+13.1 \%$ at constant exchange rates, compared to EUR 234,973 thousand in the first nine months of 2017.

## Sales by brand

| (Values in thousands of EUR) | 9 M |  | 9 M |  | Change |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 2018 | $\%$ | 2017 | $\%$ | $\Delta$ |
| Alberta Ferretti | 25,057 | $9.5 \%$ | 23,566 | $10.0 \%$ | 1,491 |
| Philosophy | 14,670 | $5.5 \%$ | 12,987 | $5.5 \%$ | $6.3 \%$ |
| Moschino | 189,997 | $71.8 \%$ | 163,405 | $69.5 \%$ | 1,683 |
| Pollini | 27,157 | $10.3 \%$ | 26,439 | $11.3 \%$ | $13.0 \%$ |
| Other | 7,735 | $2.9 \%$ | 8,576 | $3.7 \%$ | 718 |
| Total | $\mathbf{2 6 4 , 6 1 6}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{2 3 4 , 9 7 3}$ | $\mathbf{1 0 0 . 0 \%}$ | $(841)$ |

In the first nine months of 2018, Alberta Ferretti brand increases by $6.3 \%$ (+6.8\% at constant exchange rates), generating $9.5 \%$ of consolidated sales, while Philosophy brand increases by $13.0 \%$ ( $+13.8 \%$ at constant exchange rates), generating $5.5 \%$ of consolidated sales.

In the same period, Moschino brand sales increase by $16.3 \%$ ( $+16.8 \%$ at constant exchange rates) contributing to $71.8 \%$ of consolidated sales.

Pollini brand increases by $2.7 \%$ (+2.9\% at constant exchange rates), generating $10.3 \%$ of consolidated sales, while the other brands sales decrease by $9.9 \%$ ( $-8.4 \%$ at constant exchange rates) contributing to $2.9 \%$ of consolidated sales.

## Sales by geographical area

| (Values in thousands of EUR) | 9 M |  | 9 M |  | Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 2018 | $\%$ | 2017 | $\%$ | $\Delta$ |  |
| Italy | 128,923 | $48.7 \%$ | 115,958 | $49.3 \%$ | 12,965 | $11.2 \%$ |
| Europe (Italy and Russia excluded) | 53,675 | $20.3 \%$ | 48,849 | $20.8 \%$ | 4,826 | $9.9 \%$ |
| Russia | 7,290 | $2.8 \%$ | 7,161 | $3.0 \%$ | 129 | $1.8 \%$ |
| United States | 13,330 | $5.0 \%$ | 14,794 | $6.3 \%$ | $(1,464)$ | $(9.9 \%)$ |
| Rest of the World | 61,398 | $23.2 \%$ | 48,211 | $20.6 \%$ | 13,187 | $27.4 \%$ |
| Total | $\mathbf{2 6 4 , 6 1 6}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{2 3 4 , 9 7 3}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{2 9 , 6 4 3}$ | $\mathbf{1 2 . 6 \%}$ |

In the first nine months of 2018 sales in Italy, amounting to $48.7 \%$ of consolidated sales, register a positive trend increasing by $11.2 \%$ to EUR 128,923 thousand, thanks to organic growth both of wholesale and retail channel.

Sales in Europe, that amount to EUR 53,675 thousand, increase by 9.9\% (+10.0\% at constant exchange rates), contributing to $20.3 \%$ of consolidated sales, growth mostly driven by good performance in the UK, Germany, France and Eastern Europe, while the Russian market records sales equal to EUR 7,290 thousand, contributing to $2.8 \%$ of consolidated sales, with an increase of $1.8 \%$ compared to the corresponding period of 2017.

Sales in the United States are equal to EUR 13,330 thousand, contributing to $5.0 \%$ of consolidated sales, posting in the period a decrease of $9.9 \%$ ( $-4.4 \%$ at constant exchange rates).

In the Rest of the World, sales are equal to EUR 61,398 thousand, contributing to $23.2 \%$ of consolidated sales, with an increase of $27.4 \%$ (+27.9\% at constant exchange rates) compared to the corresponding period of 2017, mainly thanks to the excellent trend in Far East, that increased by 38\%.

## Sales by distribution channel

| (Values in thousands of EUR) | 9 M |  | 9 M |  | Change |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 2018 | $\%$ | 2017 | $\%$ | $\Delta$ |
|  | 190,440 | $72.0 \%$ | 164,429 | $70.0 \%$ | 26,011 |
| Wholesale | 65,670 | $24.8 \%$ | 63,234 | $26.9 \%$ | $15.8 \%$ |
| Retail | 8,506 | $3.2 \%$ | 7,310 | $3.1 \%$ | 2,436 |
| Royalties | $\mathbf{2 6 4 , 6 1 6}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{2 3 4 , 9 7 3}$ | $\mathbf{1 0 0 . 0 \%}$ | 3,196 |
| Total |  |  |  | $\mathbf{2 9 , 6 4 3}$ | $\mathbf{1 2 . 4 \%}$ |

By distribution channel in the first nine months of 2018, wholesale sales increase by $15.8 \%$ (+16.4\% at constant exchange rates) contributing to $72.0 \%$ of consolidated sales.

Sales of our directly-operated stores (retail channel) amount to EUR 65,670 thousand with an increase of $3.9 \%$ (+4.2\% at constant exchange rates) contributing to $24.8 \%$ of consolidated sales.
Royalty income is $16.4 \%$ higher than in the corresponding period of the previous year, representing $3.2 \%$ of consolidated sales.

## Third quarter 2018 vs 2017

In the third quarter of 2018, revenues from sales and services are equal to EUR 93,516 thousand with an increase of $10.0 \%$ compared with EUR 85,020 thousand in the third quarter of 2017.

Sales by brand

| (Values in thousands of EUR) | III Q |  | III Q |  | Change |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | 2018 | $\%$ | 2017 | $\%$ | $\Delta$ |
| Alberta Ferretti | 8,104 | $8.7 \%$ | 7,791 | $9.2 \%$ | 313 |
| Philosophy | 5,109 | $5.5 \%$ | 4,493 | $5.3 \%$ | $4.0 \%$ |
| Moschino | 67,688 | $72.4 \%$ | 58,618 | $68.9 \%$ | 616 |
| Pollini | 10,036 | $10.7 \%$ | 10,766 | $12.7 \%$ | 9,070 |
| Other | 2,579 | $2.7 \%$ | 3,352 | $3.9 \%$ | $(730)$ |
| Total | $\mathbf{9 3 , 5 1 6}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{8 5 , 0 2 0}$ | $\mathbf{1 0 0 . 0 \%}$ | $(6.5 \%)$ |

In the third quarter of 2018, Alberta Ferretti brand increases by $4.0 \%$ generating $8.7 \%$ of consolidated sales, while Philosophy brand increases by $13.7 \%$ generating $5.5 \%$ of consolidated sales.

In the same period, Moschino brand sales increase by $15.5 \%$ contributing to $72.4 \%$ of consolidated sales.

Pollini brand decreases by $6.8 \%$ generating $10.7 \%$ of consolidated sales, while the other brands sales decrease by $23.1 \%$ contributing to $2.7 \%$ of consolidated sales.

## Sales by geographical area

| (Values in thousands of EUR) | III Q |  | III Q |  | Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 2018 | $\%$ | 2017 | $\%$ | $\Delta$ |  |
| Italy | 47,753 | $51.1 \%$ | 43,907 | $51.6 \%$ | 3,846 |  |
| Europe (Italy and Russia excluded) | 17,550 | $18.8 \%$ | 16,921 | $19.9 \%$ | 629 | $3.8 \%$ |
| Russia | 2,105 | $2.3 \%$ | 2,610 | $3.1 \%$ | $(505)$ | $(19.3 \%)$ |
| United States | 4,328 | $4.6 \%$ | 5,059 | $6.0 \%$ | $(731)$ | $(14.4 \%)$ |
| Rest of the World | 21,780 | $23.2 \%$ | 16,523 | $19.4 \%$ | 5,257 | $31.8 \%$ |
| Total | $\mathbf{9 3 , 5 1 6}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{8 5 , 0 2 0}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{8 , 4 9 6}$ | $\mathbf{1 0 . 0 \%}$ |

In the third quarter of 2018 sales in Italy increase by $8.8 \%$ to EUR 47,753 thousand, contributing to $51.1 \%$ of consolidated sales.

Sales in Europe increase by $3.7 \%$ contributing to $18.8 \%$ of consolidated sales, while the Russian market records sales equal to EUR 2,105 thousand, contributing to $2.3 \%$ of consolidated sales, with a decrease of $19.3 \%$. Sales in the United States are equal to EUR 4,328 thousand, contributing to $4.6 \%$ of consolidated sales, with a decrease of $14.4 \%$.

In the Rest of the World, sales are equal to EUR 21,780 thousand with an increase of $31.8 \%$ and a contribution of $23.2 \%$ of consolidated sales.

## Sales by distribution channel

| (Values in thousands of EUR) | III Q |  | III Q |  | Change |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 2018 | $\%$ | 2017 | $\%$ | $\Delta$ | \% |
| Wholesale | 66,551 | $71.2 \%$ | 59,187 | $69.6 \%$ | 7,364 | $12.4 \%$ |
| Retail | 23,489 | $25.1 \%$ | 23,216 | $27.3 \%$ | 273 | $1.2 \%$ |
| Royalties | 3,476 | $3.7 \%$ | 2,617 | $3.1 \%$ | 859 | $32.8 \%$ |
| Total | $\mathbf{9 3 , 5 1 6}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{8 5 , 0 2 0}$ | $\mathbf{1 0 0 . 0 \%}$ | $\mathbf{8 , 4 9 6}$ | $\mathbf{1 0 . 0 \%}$ |

By distribution channel in the third quarter of 2018, wholesale sales increase by $12.4 \%$ contributing to $71.2 \%$ of consolidated sales.

Sales of our directly-operated stores (retail channel) amount to EUR 23,489 thousand with an increase of $1.2 \%$ contributing to $25.1 \%$ of consolidated sales.

Royalty income is $32.8 \%$ higher than in the corresponding period of the previous year, representing $3.7 \%$ of consolidated sales.

## 2. Gross Operating Margin (EBITDA)

Nine months 2018 vs 2017
In the first nine months of 2018 consolidated EBITDA is equal to EUR 37,122 thousand (with an incidence of $14.0 \%$ of consolidated sales), compared to EUR 30,434 thousand in the first nine months of 2017 ( $13.0 \%$ of total sales).

The improvement in profitability is mainly driven by sales growth of both divisions.
EBITDA of the prêt-à-porter division is equal to EUR 26,044 thousand (representing the $12.8 \%$ of sales) compared to EUR 21,657 thousand in the first nine months of 2017 (representing the $12.0 \%$ of sales).

EBITDA of the Footwear and leather goods division amounts to EUR 11,078 thousand ( $12.5 \%$ of sales) compared to EUR 8,777 thousand in the first nine months of 2017 ( $11.0 \%$ of sales), with a EUR 2,301 thousand increase.

Third quarter 2018 vs 2017
In the third quarter of 2018 consolidated EBITDA is EUR 16,153 thousand (with an incidence of $17.3 \%$ of consolidated sales), showing an increase of profitability compared to EUR 14,940 thousand in the third quarter of 2017, (with an incidence of $17.6 \%$ of consolidated sales).

## 3. Net profit for the Group

Nine months 2018 vs 2017
The Group posts a Net Profit of EUR 16,090 thousand, compared to the net profit of EUR 11,909 thousand in the first nine months of 2017, with a EUR 4,181 thousand increase.

In the first nine months of 2018, financial charges amount to EUR 690 thousand compared to EUR 3,032 thousand in the first nine months of 2017 and the decrease is mainly driven by the reduction of both bank charges and foreign exchange losses.

Third quarter 2018 vs 2017
In the third quarter of 2018 Group records a net profit of EUR 7,814 thousand showing an increase compared to a net profit of EUR 7,291 thousand in the third quarter of 2017.

## 4. Earnings per share

## Reference earnings

The calculation of basic and dilutive earnings per share is based on the following elements:

| (Values in thousands of EUR) | 30 September | 30 September |
| :---: | :---: | :---: |
| From continuing and discontinued activities | 2018 | 2017 |
| Earnings for determining basic earnings per share | 16,090 | 11,909 |
| Dilutive effects | - | - |
| Earnings for determing dilutive earnings per share | 16,090 | 11,909 |
| (Values in thousands of EUR) | 30 September | 30 September |
| From continuing activities | 2018 | 2017 |
| Earnings for the period | 16,090 | 11,909 |
| Earnings from discontinued operations | - | - |
| Earnings for determining basic earnings per share | 16,090 | 11,909 |
| Dilutive effects | - | - |
| Earnings for determing dilutive earnings per share | 16,090 | 11,909 |

In both periods, September 2018 and September 2017, there is no evidence of dilution of consolidated net earnings.
Number of reference share

|  | 30 September | 30 September |
| :--- | ---: | ---: |
| Average number of shares for determing earnings per share | 2018 | $\mathbf{2 0 1 7}$ |
| 101,486 | $\mathbf{1 0 1 , 4 8 6}$ |  |
| Share options <br> Average number of shares for determing diluted earnings per <br> share | $\mathbf{1 0 1 , 4 8 6}$ | - |

## Basic earnings per share

Group net earnings attributable to holders of ordinary shares of parent company AEFFE S.p.A., amounts to EUR 16,090 thousand (September 2017: EUR 11,909 thousand).

## Dilutive earnings per share

The calculation of diluted earnings per share for the period January - September 2018, matches with the calculation of basic earnings per share, as there are no tools with potential dilutive effects.

## Segment information

## Economic performance by Divisions

At international level, the Group is divided into two main business sectors:
(i) Prêt-à porter Division;
(ii) Footwear and leather goods Division.

## Nine months 2018 vs 2017

The following tables indicate the main economic data for the first nine months of 2018 and 2017 of the Prêtà porter and Footwear and leather goods Divisions.

| (Values in thousand of EUR) 9M 2018 | Prêt-à porter Division | Footwear and leather goods Division | Elimination of intercompany transactions | Total |
| :---: | :---: | :---: | :---: | :---: |
| SECTOR REVENUES | 202,957 | 88,651 | $(26,992)$ | 264,616 |
| Intercompany revenues | $(6,745)$ | $(20,247)$ | 26,992 |  |
| Revenues with third parties | 196,212 | 68,404 | - | 264,616 |
| Gross operating margin (EBITDA) | 26,044 | 11,078 | - | 37,122 |
| Amortisation | $(6,580)$ | $(2,124)$ | - | $(8,704)$ |
| Other non monetary items: |  |  |  |  |
| Revaluations / write-downs | ( 551) | ( 169) |  | ( 720) |
| Net operating profit / loss (EBIT) | 18,913 | 8,785 | - | 27,698 |
| Financial income | 257 | 373 | ( 150) | 480 |
| Financial expenses | (818) | (502) | 150 | $(1,170)$ |
| Profit / loss before taxes | 18,352 | 8,656 | - | 27,008 |
| Income taxes | $(7,167)$ | $(2,822)$ | - | $(9,989)$ |
| Net profit / loss | 11,185 | 5,834 | - | 17,019 |


| (Values in thousand of EUR) | Prêt-à porter Division | Footwear and leather <br> goods Division | Elimination of <br> intercompany <br> transactions |
| :--- | :---: | :---: | :---: |
| 9 M 2017 |  | Total |  |


| SECTOR REVENUES | $\mathbf{1 7 9 , 9 2 8}$ | $\mathbf{8 0 , 1 1 1}$ | $\mathbf{( 2 5 , 0 6 6 )}$ | $\mathbf{2 3 4 , 9 7 3}$ |
| :--- | :---: | :---: | ---: | ---: |
| Intercompany revenues | $(5,828)$ | $(19,238)$ | $\mathbf{2 5 , 0 6 6}$ | - |
| Revenues with third parties | $\mathbf{1 7 4 , 1 0 0}$ | $\mathbf{6 0 , 8 7 3}$ | - | $\mathbf{2 3 4 , 9 7 3}$ |
| Gross operating margin (EBITDA) | $\mathbf{2 1 , 6 5 7}$ | $\mathbf{8 , 7 7 7}$ | - | $\mathbf{3 0 , 4 3 4}$ |
| Amortisation | $(6,536)$ | $(2,129)$ | - | $(8,665)$ |
| Other non monetary items: |  |  |  |  |
| Revaluations $/$ write-downs |  | $(167)$ | $(167)$ |  |
| Net operating profit / loss (EBIT) | $\mathbf{1 5 , 1 2 1}$ | $\mathbf{6 , 4 8 1}$ | - | $\mathbf{2 1 , 6 0 2}$ |
| Financial income | 698 | 911 | $(314)$ | $\mathbf{1 , 2 9 5}$ |
| Financial expenses | $(1,326)$ | $(3,315)$ | $\mathbf{3 1 4}$ | $(4,327)$ |
| Profit / loss before taxes | $\mathbf{1 4 , 4 9 3}$ | $\mathbf{4 , 0 7 7}$ | - | $\mathbf{1 8 , 5 7 0}$ |
| Income taxes | $(5,106)$ | $(1,424)$ | - | $(6,530)$ |
| Net profit / loss | $\mathbf{9 , 3 8 7}$ | $\mathbf{2 , 6 5 3}$ | - | $\mathbf{1 2 , 0 4 0}$ |

## Prêt-à porter Division

In the first nine months of 2018, revenues of the prêt-à-porter division increase by $12.8 \%$ (+13.5\% at constant exchange rates) to EUR 202,957 thousand. This division contributes to $69.2 \%$ of consolidated revenues in the first nine months of 2017 and $69.6 \%$ in the first nine months of 2018, before inter-divisional eliminations.

EBITDA of the prêt-à-porter division is equal to EUR 26,044 thousand in the first nine months of 2018 (representing $12.8 \%$ of consolidated sales) compared to an EBITDA of EUR 21,657 thousand in the first nine months of 2017 (representing 12.0\% of consolidated sales), showing an increase of EUR 4,387 thousand mainly driven by sales growth.

## Footwear and leather goods Division

Revenues of the footwear and leather goods division increase by $10.7 \%$ from EUR 80,111 thousand in the first nine months of 2017 to EUR 88,651 thousand in the first nine months of 2018.

EBITDA of the Footwear and leather goods division amounts to EUR 11,078 thousand (12.5\% of sales) compared to EUR 8,777 thousand in the first nine months of 2017 ( $11.0 \%$ of sales), with a EUR 2,301 thousand increase.

## Third Quarter 2018 vs 2017

The following tables indicate the main economic data for the third quarter of 2018 and 2017 of the Prêt-à porter and Footwear and leather goods Divisions.

| (Values in thousand of EUR) III Q 2018 | Prêt-à porter Division | Footwear and leather goods Division | Elimination of intercompany transactions | Total |
| :---: | :---: | :---: | :---: | :---: |
| SECTOR REVENUES | 71,248 | 30,508 | $(8,240)$ | 93,516 |
| Intercompany revenues | $(2,438)$ | $(5,802)$ | 8,240 |  |
| Revenues with third parties | 68,810 | 24,706 |  | 93,516 |
| Gross operating margin (EBITDA) | 11,728 | 4,425 |  | 16,153 |
| Amortisation | $(2,239)$ | ( 711) |  | $(2,950)$ |
| Other non monetary items: |  |  |  |  |
| Revaluations / write-downs | 20 | (70) |  | ( 50) |
| Net operating profit / loss (EBIT) | 9,509 | 3,644 |  | 13,153 |
| Financial income | 88 | 154 | ( 49) | 193 |
| Financial expenses | (217) | (96) | 49 | (264) |
| Profit / loss before taxes | 9,380 | 3,702 |  | 13,082 |
| Income taxes | $(3,300)$ | $(1,124)$ |  | $(4,424)$ |
| Net profit / loss | 6,080 | 2,578 |  | 8,658 |


| (Values in thousand of EUR) | Prêt-à porter Division | Footwear and leather <br> goods Division | Elimination of <br> intercompany <br> transactions |
| :--- | :---: | :---: | :---: |


| SECTOR REVENUES | $\mathbf{6 3 . 5 9 7}$ | $\mathbf{2 9 . 7 1 0}$ | $\mathbf{( 8 . 2 8 7 )}$ | $\mathbf{8 5 . 0 2 0}$ |
| :--- | :---: | :---: | :---: | ---: |
| Intercompany revenues | $(1.901)$ | $(6.386)$ | 8.287 | - |
| Revenues with third parties | $\mathbf{6 1 . 6 9 6}$ | $\mathbf{2 3 . 3 2 4}$ | $\mathbf{8 5 . 0 2 0}$ |  |
| Gross operating margin (EBITDA) | $\mathbf{1 0 . 2 4 7}$ | $\mathbf{4 . 6 9 3}$ | $\mathbf{1 4 . 9 4 0}$ |  |
| Amortisation | $(2.147)$ | $(710)$ | $(2.857)$ |  |
| Other non monetary items: |  |  |  |  |
| Revaluations $/$ write-downs |  | $(73)$ | $\mathbf{( 7 3 )}$ |  |
| Net operating profit / loss (EBIT) | $\mathbf{8 . 1 0 0}$ | $\mathbf{3 . 9 1 0}$ | $\mathbf{1 2 . 0 1 0}$ |  |
| Financial income | 400 | $(22)$ | $(102)$ | $\mathbf{2 7 6}$ |
| Financial expenses | $(343)$ | $(870)$ | 102 | $(1.111)$ |
| Profit loss before taxes | $\mathbf{8 . 1 5 7}$ | $\mathbf{3 . 0 1 8}$ | $\mathbf{1 1 . 1 7 5}$ |  |
| Income taxes | $(2.723)$ | $(968)$ | $(3.691)$ |  |
| Net profit / loss | $\mathbf{5 . 4 3 4}$ | $\mathbf{2 . 0 5 0}$ | $\mathbf{7 . 4 8 4}$ |  |

## Balance sheet

Compared to 31 December 2017, the balance sheet at 30 September 2018 shows an increase in shareholders' equity from EUR 178,440 thousand to EUR 196,263 thousand. The main variation is due to the economic result of the period.

## 5. Operating net working capital

At 30 September 2018, operating net working capital amounts to EUR 84,275 thousand ( $24.6 \%$ of LTM sales) compared to EUR 71,264 thousand at 31 December 2017 ( $22.8 \%$ of sales) and to EUR 88,958 thousand (29.5\% of LTM sales) at 30 September 2017.

The reduction of incidence on sales is mainly related to better management of the operating net working capital.

## 6. Fixed assets

Fixed assets decrease by EUR 4,235 thousand from December 31, 2017 to September 30, 2018.

## 7. Shareholders' equity

Changes in shareholders' equity are presented in tables at page 14.

## 8. Net financial position

The net financial indebtedness amounts to EUR 39,093 thousand in improvement compared to EUR 66,090 thousand at 30 September 2017. The financial debt decrease mainly refers to cash flow increase.

## Other information

## Accounting policies

The main accounting policies and measurement basis adopted in preparing the consolidated financial statements at 30 September 2018, except for the interpretations and amendments to the accounting principles that have been mandatory since 1 January 2018 and illustrated in the half yearly financial statement at 30 June 2018, are the same used in preparing the consolidated financial statements at 31 December 2017.

## Significant events subsequent to the balance sheet date

After the 30 September 2018 no significant events regarding the Group's activities have to be reported.

## Outlook

The Group confirms a path of solid and continuous development, thanks to the creation of high quality and distinctiveness collections. Despite the challenging scenario also at macroeconomic level, we are confident about the remaining part of the year and we expect increase in sales and a more than proportional growth in profitability for the full 2018. Moreover, the orders' backlog of the Spring/Summer 2019 season, which posted a $6 \%$ increase, contributes to a positive sentiment on the growth over the mid-long term.

[^0]
[^0]:    The executive responsible for preparing the company's accounting documentation Marcello Tassinari declares, pursuant to paragraph 2 of art. 154b of the Consolidated Finance Law, that the accounting information contained in this document agrees with the underlying documentation, records and accounting entries.

